



Reference: *ACCJC Accreditation Standards 1.4 and 3.5*
Title 5, Sections 51008, 51010, 51027, 53003, 54220, 55080, 55190,
55510, and 56270 et seq.

Strategic Plan

The Strategic Plan for the District shall be developed with input from individuals representing the following groups, and subsequently approved by the Board of Trustees:

- Board of Trustees
- District Office Staff
- College and Center Staff
- Academic Senate
- CTA
- CSEA
- Students
- Community and Business Members

The District Strategic Plan shall be monitored by the District Leadership Council (DLC). Progress in meeting the goals of the District Strategic Plan shall be monitored and assessed on an annual basis with results shared with the colleges and Board of Trustees.

The District Strategic Plan shall include analysis of student learning and achievement and shall be integrated with college-level planning and evaluation.

The District's executive team, comprised of the Chancellor, Vice Chancellor of Business and Fiscal Services, Vice Chancellor of Educational Services and Institutional Effectiveness and, Associate Vice Chancellor of Human Resources, Associate Vice Chancellor of Information Technology, and the College Presidents, will have overall responsibility for implementation of the District Strategic Plan and will develop methods for achieving the strategic directions within their respective organizations and units.

Through the participatory governance process, each college shall establish and regularly assess and monitor its own College Strategic Plan. College Strategic Plans shall be aligned with the District Strategic Plan.

Educational Master Plan

The College Presidents shall ensure that a College Educational Master Plan is developed by each respective college through the participatory governance process.

Total Cost of Ownership

Total Cost of Ownership (TCO) is an analysis that determines the true total cost of the complete lifecycle of a capital purchase. This value includes every phase of ownership, including acquisition and operating costs, as well as costs related to replacement or upgrades at the end of the life cycle. TCO highlights the difference between purchase price and long-term cost, which is used to gauge the viability of any capital investment. TCO is a tool to inform institutional planning, and under Board Policy 3250, the Chancellor ensures that the District has and implements a broad-based comprehensive, systematic, and integrated system of planning that involves appropriate segments of the college community and is supported by institutional effectiveness research.

Integrated Planning

Program review, planning, and resource allocation are part of an integrated process that leads to accomplishment of the mission, sustained financial stability, and continuous improvement of academic quality and institutional effectiveness.

The Facilities Master Plan, is designed to align with the District Strategic Plan. TCO will be taken into consideration during the implementation of the Facilities Master Plan.

- Facilities

The District will implement effective and efficient management tools to measure and track the performance of its facilities so that it can provide a consistent high-quality environment for students, faculty, and staff to learn, teach, and work.

The District will create objective criteria for cleanliness, supported by a funding level that will support adequate staffing and equipment to maintain appropriate safety and maintenance standards.

- Technology

For information technology purchases, scopes and thresholds will be maintained by the Technology Review Committee and published in the Business Office Purchasing Handbook.

The District will endeavor to ensure full value from its operations and maintenance resources by performing a cost-benefit analysis on facilities maintenance and operations activities.

The District will create and adopt a TCO framework and recommendations and consider TCO cost projections in the planning and implementation of long-range capital projects, including those from bond measures.

Board approval date: 12/6/05

Reviewed/Revised: 6/26/07; 10/20/15; 11/16/21; 5/27/25